

PAGE 2: Validation Section

Q1: 1: Please enter the email address for the individual who originally received the link to this survey. Your email address will be used to validate your response and to identify duplicate responses.

Q2: Please enter your numeric survey code. The survey code was provided to you in the email that contained the link to this survey.

PAGE 3: Evaluation Section

Q3: Would your campus change the way the Office of the President calculates campus assessments? If so, how?

Initially, the campus assessments were based upon current fund expenditures. UC changed to a formula that includes three factors (each weighted at one-third): (1) current fund expenditures; (2) enrollments (student FTE); and (3) total academic and staff (FTE). This was done to reflect that some UCOP services (e.g., UC Path) are more closely related to the number of employees or to the number of students than to current fund expenditures alone.

Q4: Would your campus change anything about the campus assessment process? If so, include any comments about the timing, coordination, transparency, or any other aspect of the process that you would change.

Annually the Office of the President reviews the services it offers (and the projected cost of those services) with the Chancellors (in the COC forum), with the Campus Provosts/Executive Vice Chancellors (in the COVC forum), and with the Vice Chancellors for Planning and Budget (in the VCPB forum) prior to finalizing the UCOP budget plan for presentation to The Regents (at the July meeting, e.g., http://regents.universityofcalifornia.edu/regmeet/july16/fin.pdf). This provides an opportunity for campus feedback on priorities and costs.

Q5: Do you believe the amount you pay to the Office of the President fairly represents the value of the services you receive from the Office of the President and the systemwide programs you use? Please explain your response.

network infrastructure (CENIC), the library system (CDL), and the common agreements negotiated on behalf of the University (e.g., UC Care medical coverage, UC-wide agreements for goods and services, etc.) These are services for which the campus would have neither the expertise nor the leverage to undertake cost effectively.

Q6: More specifically, since the time that the campus assessment process went into effect in fiscal year 2011-12, to what degree do you feel that the Office of the President calculates campus assessments in a way that reflects your actual use of Office of the President services provided to your campus? The campus assessment reflects the number of services my campus uses.

Q7: Did the Funding Streams Initiative have an impact on your campus's ability to budget effectively? If so, how?

We had figures sufficiently in advance to budget for them. However, this represented an additional drain on limited campus funds for campuses like UC Santa Cruz where the assessment amount increased under the new formula.

Q8: What is your perspective regarding the stability of the campus assessment amount?

The change from only current fund expenditures to the three-factor model represented a discontinuity that affected UC Santa Cruz (our assessment went up). Since the change, the methodology associated with the assessment calculation has been stable, but the amount has gone up more quickly than inflation because of new mandatory services such as Cyber Security.

Q9: How does the campus assessment effect long-term financial planning at your campus?

No, as long as the methodology doesn't change (and the rate of increase stays within an index, such as inflation), the campus can factor it into its long-term financial planning. For UC Santa Cruz, the issue is that since our undergraduate population is predominantly California residents, we need to quickly change our profile of revenues to more closely reflect that of our sister UC campuses (e.g., increase non-resident undergraduate proportions to 15-20%). This will enable the campus to pay the campus assessment, as well as adapt to multiple years of State budget reductions.

Q10: Please choose one box to rate your campus's current satisfaction with the Office of the President's...

| Collaboration with your campus related to the total campus assessment amount. | Okay |
|---|-----------|
| Collaboration with your campus related to the formula for the campus assessment distribution among all University of California campuses. | Okay |
| Process for announcing when your campus must pay the campus assessment. | Satisfied |
| Transparency regarding what the campus assessment pays for within the Office of the President. | Satisfied |
| Guidance on what funds are appropriate for paying the campus assessment. | Satisfied |
| Coordination with your budget unit regarding the impact of campus assessment increases or decreases. | Okay |

Q11: Do you have any additional comments or clarifications regarding your ratings for the question above?

No. The amounts/methodology for setting the assessment, timing and process for paying, etc., were set at the UC-wide level some time ago and is not negotiated individually with the campuses each year.

PAGE 4: Concluding Section

Q12: Do you have any additional comments or information that you believe is relevant and useful to our audit?

No.