

COMPLETE

PAGE 2: Validation

Q1: 1: Please enter the email address for the individual who originally received the link to this survey. Your email address will be used to validate your response and to identify duplicate responses.

Q2: Please enter your numeric survey code. The survey code was provided to you in the email that contained the link to this survey.

PAGE 3: General Services, President's Executive Office, and Secretary of the Regents

Q3: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q4: General Services Provided by All Divisions of the Office of the PresidentIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Policy creation, management, and compliance Our campus uses or has recently used this service, The quality of this service is good Regents meeting preparation, presentation, reporting and Our campus uses or has recently used this engagement service, The quality of this service is good Advocacy on behalf of the University Our campus uses or has recently used this service, The quality of this service is good Coordination and consultation within the University Our campus uses or has recently used this service, The quality of this service is good Our campus uses or has recently used this Inquiries, requests, and correspondence service, The quality of this service is exceptional

that service by checking one rating.	as resently used a service, please rate the quality of
Presidential Initiatives (Eg. Carbon Neutrality Initiative, Global Food Initiative and UC Mexico Initiative)	Our campus uses or has recently used this service, The quality of this service is good

Q5: President's Executive Officelf your campus uses or has recently used a service, please rate the quality of

Systemwide senior executive recruitment and personnel management

The quality of this service is good

Presidential correspondence and calendaring

Our campus uses or has recently used this service, The quality of this service is good

Q6: Secretary of the RegentsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Planning, preparation, conduct, and documentation of the Regents meetings

Our campus uses or has recently used this service, The quality of this service is good

Our campus uses or has recently used this service, The quality of this service is good

Regents operating budget and expenditure management

The quality of this service is good

Regents campus visits The quality of this service is exceptional

Student regent and student advisor systemwide recruitment and student Regent support

Our campus uses or has recently used this service, The quality of this service is good

Q7: If applicable, please list the services not currently offered by the President's Executive Office, the Secretary of the Regents, and the general services provided by all divisions that you believe would be useful to campuses.

Respondent skipped this question

Q8: Are any of the services provided to campuses by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q9: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this question

Q10: Do you have any specific comments that you would like to share regarding the services provided by the President's Executive Office, the Secretary of the Regents, or the general services provided by all divisions? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 4: Academic Affairs (Central / Administrative Services)

Q11: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q12: Academic Personnel and ProgramsIf your campus uses or has recently used a service, please rate the
quality of that service by checking one rating.

Academic personnel policy guidelines and reporting

Our campus uses or has recently used this

service, The quality of this service is

exceptional

Q13: Institutional Research and Academic PlanningIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Compilation and analysis of student, academic and administrative data across the system

Our campus uses or has recently used this service, The quality of this service is fair

Q14: Student AffairsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Undergraduate admissions requirements setting and

guidance

Our campus uses or has recently used this

service, The quality of this service is

exceptional

ApplyUC system management and pre-admission

verification

Our campus uses or has recently used this

service. The quality of this service is

exceptional

Analytical Writing Placement Exam administration and

coordination

The quality of this service is good

Financial aid policy development and coordination

Our campus us

Our campus uses or has recently used this service, The quality of this service is

exceptional

Student loan servicing

Our campus uses or has recently used this service. The quality of this service is

service, The quality of this ser

exceptional

Q15: If applicable, please list the services not currently offered by the Office of the President's Academic Affairs division that you believe would be useful to campuses.

Respondent skipped this

question

Q16: Are any of the services provided to campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus? No

Q17: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Only use systemwide data

Q18: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Academic Affairs division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 5: Academic Affairs (Academic / Public Service Programs)

Q19: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q20: Academic Personnel and ProgramsIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

UC Press Our campus participates or has recently

participated in this program, The quality of this

program is good

UC Washington Center (UCDC)

Our campus participates or has recently

participated in this program, The quality of this

program is exceptional

UC Sacramento Center Our campus participates or has recently

participated in this program, The quality of this

program is exceptional

UC Scout Our campus participates or has recently

participated in this program, The quality of this

program is exceptional

California Digital Library Our campus participates or has recently

participated in this program, The quality of this

program is good

Education Abroad Program Our campus participates or has recently

participated in this program, The quality of this

program is good

Q21: Diversity and EngagementIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

College access and outreach programs for K-12 students

Our campus participates or has recently

participated in this program, The quality of this

program is exceptional

Transfer pathways and access outreach for community

colleges

Our campus participates or has recently participated in this program, The quality of this

program is exceptional

Grant writing for UC programs

Our campus participates or has recently

participated in this program, The quality of this

program is good

Q22: Research and Graduate StudiesIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

State funded research administration (Breast Cancer,

HIV/AIDS and Tobacco)

Our campus participates or has recently participated in this program, The quality of this

program is fair

President's Postdoctoral Fellowship Program

Our campus participates or has recently

participated in this program

Graduate program outreach and coordination

Our campus participates or has recently participated in this program, The quality of this

program is good

Research policy analysis and coordination

Our campus participates or has recently participated in this program, The quality of this

program is fair

Q23: Student AffairsIf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Eligibility in the Local Context program to identify top

performing California students

Our campus participates or has recently participated in this program, The quality of this

program is exceptional

Q24: Innovative Learning Technology Initiativelf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Systemwide online course creation and enhancement

facilitation; cross-campus enrollment system

Our campus participates or has recently participated in this program, The quality of this

program is good

Q25: Are any of the programs administered on behalf of campuses by the Office of the President's Academic Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q26: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally.

None

Q27: Do you have any specific comments that you would like to share regarding the programs administered by the Office of the President's Academic Affairs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

The ILTI initiative has been very helpful for our campus in development of online courses. The accounting of students cross enrolled has not been as smooth as I would like.

PAGE 6: Chief Financial Officer (Central / Administrative Services)

Q28: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q29: Financial AccountingIf your campus uses or has recently used a service, please rate the quality of that
service by checking one rating.

Financial statement preparation

Our campus uses or has recently used this service, The quality of this service is

exceptional

Coordination of systemwide fiscal close and the annual

financial audit

Our campus uses or has recently used this

service, The quality of this service is

exceptional

Management of the financial and costing issues for federal

and other extramurally funded projects

Our campus uses or has recently used this

service, The quality of this service is

exceptional

Financial Management and reporting for UC Retirement System (UCRS), health and welfare benefits, and retiree

health

Our campus uses or has recently used this

service, The quality of this service is

exceptional

Centralized accounting and financial reporting for endowment funds, campus foundations, other UC affiliated

organizations and deferred gifts

Our campus uses or has recently used this service, The quality of this service is

exceptional

Record and reconcile investment transactions for the

income pools, as well as the UCRS funds

Our campus uses or has recently used this service, The quality of this service is good

Policy and procedures regarding payroll, disbursements and tax matters, preparation of consolidated tax returns, evaluation of new tax developments, interpretation of tax laws and coordination of IRS exams Our campus uses or has recently used this service, The quality of this service is good

Q30: Risk ServicesIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

UC SHIP/Insurance side (UCHealth oversees the delivery

of medical services)

Our campus uses or has recently used this service, The quality of this service is good

Safety programs and emergency management

Our campus uses or has recently used this service, The quality of this service is good

UC captive insurance company operations (Fiat Lux) design and management

Our campus uses or has recently used this service, The quality of this service is good

Q31: Procurement ServicesIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate and conduct strategic sourcing efforts in highspend categories The quality of this service is good

Perform data analytics and manage systemwide technologies

The quality of this service is good

Q32: Budget Analysis and PlanningIf your campus uses or has recently used a service, please rate the quality
of that service by checking one rating.

Preparation of annual systemwide budget Our campus uses or has recently used this service. The quality of this service is fair Our campus uses or has recently used this External reporting and advocacy service. The quality of this service is fair Allocation of State resources and management of Our campus uses or has recently used this service, The quality of this service is fair systemwide student fees Q33: Capital Asset Strategies and Financelf your campus uses or has recently used a service, please rate the quality of that service by checking one rating. Capital asset management, including capital budgets, Our campus uses or has recently used this project design and long range development plans service, The quality of this service is good California Environmental Quality Act Our campus uses or has recently used this service, The quality of this service is good Negotiation and closing of the purchase, sale, and lease of Our campus uses or has recently used this real property service. The quality of this service is good Construction services and facilities Our campus uses or has recently used this service. The quality of this service is good Our campus uses or has recently used this Bond issuance and systemwide debt management service, The quality of this service is exceptional Mortgage lending program for faculty and senior staff Our campus uses or has recently used this service, The quality of this service is exceptional Q34: UCPath Program Management Officelf your campus uses or has recently used a service, please rate the quality of that service by checking one rating. HR and payroll system project implementation Our campus uses or has recently used this service, The quality of this service is fair Respondent skipped this Q35: If applicable, please list the services not currently question offered by the Office of the President's Chief Financial Officer division that you believe would be useful to campuses. No Q36: Are any of the services provided to campuses by the Office of the President's Chief Financial Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

Q37: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Cost Structuring and Revenue Modeling

Q38: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Financial Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

The consolidated financial statements preparation, compliance audit coordination, UC strategic sourcing negotiation, and system-wide internal control initiative implementations are extremely beneficial.

PAGE 7: Chief Operating Officer (Central / Administrative Services)

Q39: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q40: Human ResourcesIf your campus uses or has recently used a service, please rate the quality of that
service by checking one rating.

Labor agreement strategy, negotiation, and administration for 12 systemwide labor agreements with 10 unions

Research, policy development, benefit design and costing, actuarial analysis for the UC Retirement Plan (UCRP) and Retirement Savings Program (RSP): Defined Contribution, Tax-Deferred 403(b), and 457(b) Deferred Compensation

Call center support and administration for active and retired employees

Staff engagement, fair treatment under policy, and complaint resolution coordination and collaboration

Health benefits strategy and programs

Staff and executive compensation policy and program management

Personnel training and development, talent acquisition and executive recruitment

Our campus uses or has recently used this service, The quality of this service is good

Our campus uses or has recently used this service, The quality of this service is good

Our campus uses or has recently used this service, The quality of this service is fair

Our campus uses or has recently used this service, The quality of this service is fair

Our campus uses or has recently used this service, The quality of this service is good

Our campus uses or has recently used this service, The quality of this service is fair

Our campus uses or has recently used this service, The quality of this service is good

Q41: Information Technology ServicesIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Campus payroll system and other systemwide systems support

Our campus uses or has recently used this service, The quality of this service is fair

Q42: Energy and SustainabilityIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Negotiation and procurement of electricity as a commodity

Our campus uses or has recently used this service, The quality of this service is exceptional

Carbon neutrality and sustainability planning, coordination and management

Our campus uses or has recently used this service, The quality of this service is exceptional

Q43: UCOP OperationsIf your campus uses or has recently used a service, please rate the quality of that
service by checking one rating.

UCOP internal operations management (HR, IT, Facilities, Budget, Accounting, Procurement)

Our campus uses or has recently used this service, The quality of this service is exceptional

Q44: Project Management Officelf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Project management for systemwide initaitives and programs

Our campus uses or has recently used this service, The quality of this service is fair

Q45: If applicable, please list the services not currently offered by the Office of the President's Chief Operating Officer division that you believe would be useful to campuses.

Respondent skipped this question

Q46: Are any of the services provided to campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q47: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Project Management - Off Campus Facilities

Q48: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 8: Chief Operating Officer (Academic / Public Service Programs)

Q49: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q50: Information Technology Services If your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Cyber Security initiative strategy and implementation

Our campus participates or has recently participated in this program, The quality of this program is fair

Q51: UCPath Centerlf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Respondent skipped this question

	Q52: Are any of the programs administered on behalf of campuses by the Office of the President's Chief Operating Officer division redundant or partially redundant with regard to functions that are already performed at your campus?	No
	Q53: If applicable, please list the programs that you believe are redundant, partially redundant, or would be better administered locally.	Respondent skipped this question
	O54: Do you have any enecific comments that you would	Respondent skipped this

Q54: Do you have any specific comments that you would Respondent skipped this like to share regarding the programs administered by the Office of the President's Chief Operating Officer division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

question

PAGE 9: UC Health (Central / Administrative Services)

Q55: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Our campus uses or has recently used this service, The quality of this service is good
Our campus uses or has recently used this service, The quality of this service is good
Our campus uses or has recently used this service, The quality of this service is exceptional
Respondent skipped this question
No
Respondent skipped this question

Q60: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's UC Health division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this question

PAGE 10: Government Relations (Central / Administrative Services)

Q61: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q62: Government RelationsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Advocacy for the University at the State and Federal levels

Our campus uses or has recently used this service, The quality of this service is good

Agency partnership management

Our campus uses or has recently used this service, The quality of this service is fair

Q63: If applicable, please list the services not currently offered by the Office of the President's Government Relations division that you believe would be useful to campuses.

At the Federal level, if UCOP would appreciate more assistance in facilitating agency partnerships.

Q64: Are any of the services provided to campuses by the Office of the President's Government Relations division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q65: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this auestion

Q66: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Government Relations division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Campuses have distinct needs and advocacy priorities which at times may require assistance from UCOP GR which is an area that could be improved. We appreciate when UCOP is inclusive of campus input.

PAGE 11: Public Affairs (Central / Administrative Services)

Q67: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q68: Executive Communications and EngagementIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate public engagement events that amplify University-wide priorities, including increased enrollment of California undergraduates and outreach to California high school and community college students Our campus uses or has recently used this service, The quality of this service is good

Q69: Media RelationsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Respond to media inquires and data requests that affect the University as a whole and its relationships to external stakeholders

Our campus uses or has recently used this service, The quality of this service is exceptional

Q70: Institutional AdvancementIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide policy coordination and oversight for campus volunteer and private support-related matters including allocation of bequests and fundraising initiatives

Our campus uses or has recently used this service, The quality of this service is exceptional

Review and consulatation of specific gift agreements including large gifts, endowed chair agreements, and significant namings

Our campus uses or has recently used this service, The quality of this service is exceptional

Oversight for endowment administration matters (including campus foundation endowments)

Our campus uses or has recently used this service, The quality of this service is exceptional

Systemwide planned giving program administration

Our campus uses or has recently used this service, The quality of this service is good

Q71: Alumni & Constituent AffairsIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Coordinate cross-campus alumni and constituent issues

Our campus uses or has recently used this service, The quality of this service is good

Support campus alumni and constituent relations programs by hosting systemwide events and programs

Our campus uses or has recently used this service, The quality of this service is good

Q72: Issues Management, Policy Analysis & Coordination (IMPAC)If your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Analyze state legislation impacting UC, develop policy positions, develop responses to legislative and other elected officials' requests for information, and coordinate UC's sponsored legislation process

Our campus uses or has recently used this service, The quality of this service is good

Manage and coordinate systemwide response on key policy issues affecting the University

Our campus uses or has recently used this service, The quality of this service is good

Q73: Marketing Communications f your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide HR/benefits/retiree communications

Our campus uses or has recently used this service. The quality of this service is

exceptional

Systemwide admissions and financial aid communications for prospective undergraduate/graduate students

Our campus uses or has recently used this service, The quality of this service is good

Undergraduate online application design and support

Our campus uses or has recently used this service, The quality of this service is good

Design/development/maintenance of websites that provide consistent, shared policy information across system (e.g., UCNet employee portal; sexual violence prevention; cybersecurity)

Our campus uses or has recently used this service. The quality of this service is

exceptional

Coordinated communications tools/resources (digital, print, social) supporting systemwide initiatives and policy priorities that campuses leverage and localize

Our campus uses or has recently used this service, The quality of this service is good

Systemwide dissemination of regental/presidential actions that campuses leverage and localize on their channels (digital, print, social)

Our campus uses or has recently used this service, The quality of this service is good

Q74: If applicable, please list the services not currently offered by the Office of the President's Public Affairs division that you believe would be useful to campuses.

Not Applicable

Q75: Are any of the services provided to campuses by the Office of the President's Public Affairs division redundant or partially redundant with regard to functions that are already performed at your campus?

Partially

Q76: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Overlap exists in public communications but for the purpose of campus-specific and system-wide communications.

Q77: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Public Affairs division? Include any comments about the importance of these services. the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Respondent skipped this auestion

PAGE 12: Research Innovation and Entrepreneurship (Central / Administrative Services)

Q78: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Q79: Research Innovation and Entrepreneurshiplf your campus uses or has recently used a service, please
rate the quality of that service by checking one rating.

Systemwide patent administration	Our campus uses or has recently used this service, The quality of this service is good
Coordinate research, innovation and entrepreneurship programs	Our campus uses or has recently used this service, The quality of this service is good
Q80: If applicable, please list the services not currently offered by the Office of the President's Research Innovation and Entrepreneurship division that you believe would be useful to campuses.	Respondent skipped this question
Q81: Are any of the services provided to campuses by the Office of the President's Research Innovation and Entrepreneurship division redundant or partially redundant with regard to functions that are already performed at your campus?	No
Q82: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.	Respondent skipped this question
Q83: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Research Innovation and Entrepreneurship division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.	Respondent skipped this question

Q84: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Q85: Ethics, Compliance and Audit ServicesIf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide Audit Services (in coordination with campus Our campus uses or has recently used this audit departments) service. The quality of this service is exceptional Systemwide Audit Program Administration (oversight, Our campus uses or has recently used this coordination, guidance, reporting, professional service, The quality of this service is development, technology solutions) exceptional Systemwide Compliance Services (in coordination with Our campus uses or has recently used this service. The quality of this service is campus compliance departments) exceptional Systemwide Healthcare Compliance Services Our campus uses or has recently used this service, The quality of this service is exceptional Our campus uses or has recently used this Systemwide Privacy Compliance Services service, The quality of this service is exceptional Systemwide Research Compliance Services Our campus uses or has recently used this service, The quality of this service is exceptional Systemwide Export Control Compliance Services Our campus uses or has recently used this service, The quality of this service is exceptional Systemwide Sexual Violence, Sexual Assault and Sexual Our campus uses or has recently used this Harassment Compliance Services service. The quality of this service is exceptional Systemwide Compliance Program Administration Our campus uses or has recently used this (oversight, coordination, guidance, reporting, professional service, The quality of this service is development, technology solutions) exceptional Systemwide Investigations (in coordination with campuses) Our campus uses or has recently used this service, The quality of this service is exceptional Systemwide Coordination and Consultation on Allegations Our campus uses or has recently used this of Improper Governmental Activities service. The quality of this service is exceptional Presidential Policy Administration Our campus uses or has recently used this service, The quality of this service is exceptional Presidential Delegations of Authority Administration Our campus uses or has recently used this service. The quality of this service is exceptional Respondent skipped this Q86: If applicable, please list the services not currently

offered by the Office of the President's Ethics, Compliance and Audit Services division that you believe would be useful to campuses.

auestion

Q87: Are any of the services provided to campuses by
the Office of the President's Ethics, Compliance and
Audit Services division redundant or partially redundant
with regard to functions that are already performed at
your campus?

No

Q88: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Respondent skipped this auestion

Q89: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Ethics, Compliance and Audit Services division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Responsive. Pro-active.

PAGE 14: Agriculture and Natural Resources (Academic / Public Service Programs)

Q90: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q91: Agriculture and Natural Resources or participates or has recently participated in an element of this program, please rate the quality of that element by checking one rating.

UC Cooperative Extension research and extension services

Our campus participates or has recently participated in this program element, The quality of this program element is exceptional

UC Agricultural Experiment Station at UC Berkeley, UC Davis and UC Riverside

•

Our campus participates or has recently participated in this program element, The quality of this program element is exceptional

Nine Research and Extension Centers located across California

Our campus participates or has recently participated in this program element, The quality of this program element is exceptional

Ten statewide public service programs and institutes

Our campus participates or has recently participated in this program element, The quality of this program element is exceptional

Peer-reviewed journal and extension publications from

Our campus participates or has recently participated in this program element, The

research directed by ANR researchers

quality of this program element is exceptional

Our campus participates or has recently

20,000 volunteers delivering statewide programs

participated in this program element, The quality of this program element is exceptional

Compliance with federal and state government agreements

Our campus participates or has recently participated in this program element, The quality of this program element is exceptional

Q92: Are any of the program elements administered on behalf of campuses by the Office of the President's Agriculture and Natural Resources division redundant or partially redundant with regard to functions that are already performed at your campus?	No
Q93: If applicable, please list the program elements that you believe are redundant, partially redundant, or would be better administered locally.	Respondent skipped this question
Q94: Do you have any specific comments that you would like to share regarding the program elements administered by the Office of the President's Agriculture and Natural Resources division? Include any comments about the importance of these program elements, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.	Respondent skipped this question

PAGE 15: Office of the National Labs (Academic / Public Service Program)

Q95: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Q96: Office of the National Labslf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.	Respondent skipped this question
Q97: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Office of the National Labs division redundant or partially redundant with regard to functions that are already performed at your campus?	No
Q98: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.	Respondent skipped this question
Q99: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Office of the National Labs division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.	Respondent skipped this question

PAGE 16: Chief Investment Officer (Central / Administrative Service)

Q100: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q101: Chief Investment OfficerIf your campus uses or has recently used a service, please rate the quality of
that service by checking one rating.

Management of an investment portfolio of retirement, endowment and cash funds

Our campus uses or has recently used this service, The quality of this service is good

Q102: If applicable, please list the services not currently offered by the Office of the President's Chief Investment Officer division that you believe would be useful to campuses.

Respondent skipped this question

Q103: Is the service provided to campuses by the Office of the President's Chief Investment Officer division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q104: If applicable, please list the elements of the service that you feel are redundant, partially redundant, or services that would be better performed locally.

Not Applicable

Q105: Do you have any specific comments that you would like to share regarding the service provided by the Office of the President's Chief Investment Officer division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Not Applicable

PAGE 17: Office of General Counsel (Central / Administrative Services)

Q106: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Q107: Office of General Counsellf your campus uses or has recently used a service, please rate the quality of that service by checking one rating.

Systemwide legal services on business transactions and land use

Our campus uses or has recently used this service, The quality of this service is

exceptional

Systemwide legal services on educational affairs and

campus services

Our campus uses or has recently used this service, The quality of this service is good

Systemwide legal services on health law and medical

center services

Our campus uses or has recently used this service, The quality of this service is

exceptional

Systemwide legal services on litigation, labor and

employment

Our campus uses or has recently used this service, The quality of this service is good

Systemwide legal services on governance and compliance

Our campus uses or has recently used this service. The quality of this service is good

Q108: If applicable, please list the services not currently offered by the Office of the President's Office of General Counsel division that you believe would be useful to campuses.

Given current demands, additional resources in procurement and Title IX would be beneficial.

Q109: Are any of the services provided to campuses by the Office of the President's Office of General Counsel division redundant or partially redundant with regard to functions that are already performed at your campus? No

Q110: If applicable, please list the services that you feel are redundant, partially redundant, or services that would be better performed locally.

Health law, Research Compliance

Q111: Do you have any specific comments that you would like to share regarding the services provided by the Office of the President's Office of General Counsel division? Include any comments about the importance of these services, the input your campus has regarding services offered, or anything else that you believe would be useful and relevant to our audit.

Mechanisms should be put in place to ensure feedback and responsiveness.

PAGE 18: Academic Senate (Academic / Public Service Program)

Q112: Please provide the name, title, and email address of the subject matter expert who provided the answers for this section.

Name

Q113: Academic Senatelf your campus participates or has recently participated in a program, please rate the quality of that program by checking one rating.

Academic policy decisions, analysis and coordination for all campuses

Our campus participates or has recently participated in this program, The quality of this program is exceptional

Q114: Are any of the elements of this program administered on behalf of campuses by the Office of the President's Academic Senate division redundant or partially redundant with regard to functions that are already performed at your campus?

No

Q115: If applicable, please list the elements of this program that you believe are redundant, partially redundant, or would be better administered locally.

Not Applicable

Q116: Do you have any specific comments that you would like to share regarding the program administered by the Office of the President's Academic Senate division? Include any comments about the importance of these programs, the input your campus has regarding programs offered, or anything else that you believe would be useful and relevant to our audit.

Not Applicable

PAGE 19: Conclusion

Q117: Are there any additional comments or information that you would like to provide that would be useful and relevant to our audit?

Respondent skipped this question